

Business update

For the June 2021 quarter

Investor briefing – July 2021

FY2021/22

Disclaimer

This presentation contains certain forward looking statements with respect to the financial condition, results of operations and business of Johnson Electric and certain plans and objectives of the management of Johnson Electric.

Words such as "outlook", "expects", "anticipates", "intends", "plans", "believes", "estimates", "projects", variations of such words and similar expressions are intended to identify such forward-looking statements. Such forward looking statements involve known and unknown risk, uncertainties and other factors which may cause the actual results or performance of Johnson Electric to be materially different from any future results or performance expressed or implied by such forward looking statements. Such forward looking statements are based on numerous assumptions regarding Johnson Electric's present and future business strategies and the political and economic environment in which Johnson Electric will operate in the future.



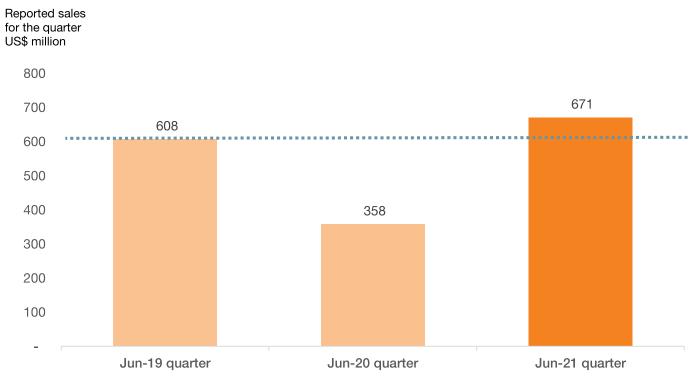
Group sales movements Quarter ended 30 June 2021

US\$ million 877 45 43 270 517 FY20/21 **APG** FY21/22 **IPG** Currency Acquired 1Q sales volume / mix volume / mix business 1Q sales movements and price, net and price, net (Zimmermann)

Note: Numbers do not add across due to the effect of rounding



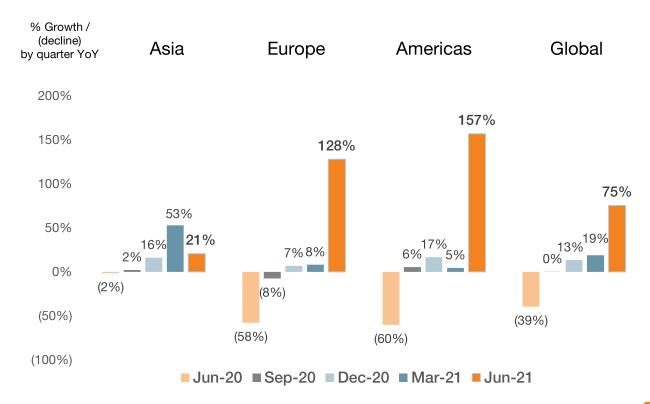
APG sales trend – June quarter





innovating motion

APG quarterly sales growth / (decline)

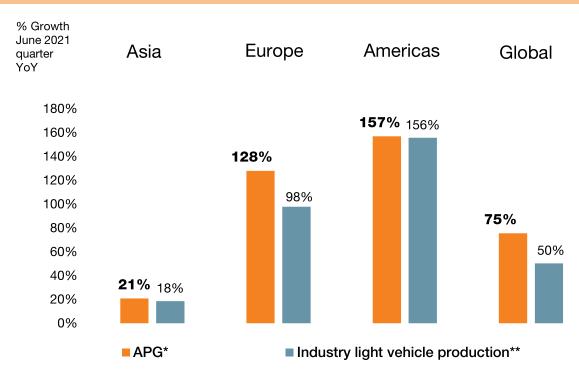


Note: APG sales movements % excludes acquired business and currency impact



APG sales growth vs. light vehicle production for June 2021 quarter

Significant outperformance vs. light vehicle production volume growth



Note:

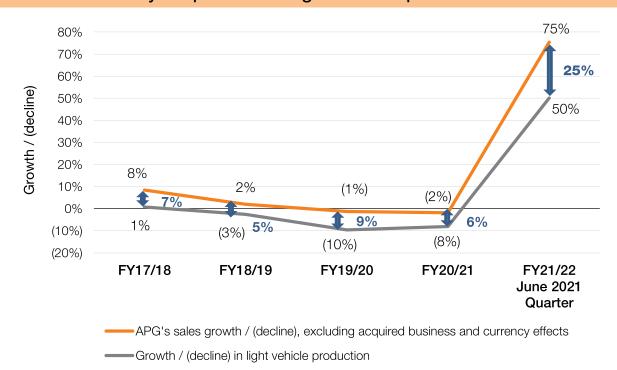


^{*}APG sales movements % excludes acquired business and currency impact

^{**} Source: IHS

APG long-term sales trend vs. light vehicle production

APG has consistently outperformed light vehicle production for several successive years



Note



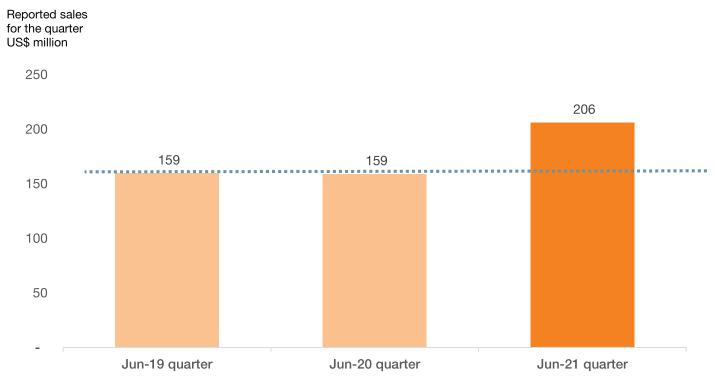
^{*} APG sales movements % excludes acquired business and currency impact

^{**} Source: IHS

Selected examples of products for new energy vehicles

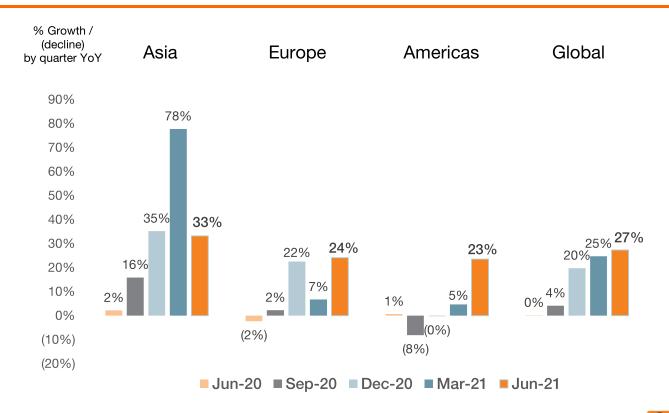
Thermal management ✓ Increased range ✓ Reduced fuel consumption Integrated thermal ✓ Greater longevity management system of critical ✓ Lower engine for electric vehicle emissions components **APG** has developed a wide range of Braking steering and ✓ Generation of ✓ Reduced fuel products that suspension braking force consumption support hybrid and without ICE Electric brake booster ✓ Lower engine provides braking force all-electric vehicles emissions replacing conventional for strong braking systems sustainable growth Transmission and ✓ Increased range ✓ Reduced fuel driveline consumption ✓ Greater longevity Electric oil pump of critical ✓ Lower engine for lubricating and components emissions cooling eAxle

IPG sales trend – June quarter





IPG quarterly sales growth / (decline)



Note: IPG sales movements % excludes currency impact



IPG growth supported by mega-trends

IPG product development and focus segments are aligned with the mega-trends and expected to deliver significant growth in the next few years

e-Commerce

Latches for smart lockers & material handling automation



Last mile delivery robots



Health

Air filtration systems





Oxygen concentrator



Medication delivery



Diagnostics, dental flosser, smart sanitary, nebulizer ...

Smart Home & IOT

Robotic floor care



Window automation and smart homes



Smart furniture, food preparation, smart locks



Electrification & Environment

Electrification of gas lawn mowers and garden tools



Efficient range hoods



Service and outdoor robots



Sales performance and outlook Chairman's comments for June 2021 quarter

- Positive business trajectory has continued in the first quarter of FY2021/22, despite ongoing global semiconductor shortages
- Strong customer demand experienced in all regions
- Sharp increase in commodity prices exerting pressure on gross margins in the shorter term
- Confident that Johnson Electric is exceptionally well positioned to compete and win
- Firmly on track to deliver healthy sales growth in the current financial year



Supplemental Information



Currency Rates

US\$45M currency movements in sales, mainly from changes in average exchange rates for the Euro, the Chinese Renminbi and Canadian Dollar against the US Dollar

USD Average Exchange Rate	FY21/22 APR-JUN	FY20/21 APR-JUN		
CAD per USD	1.227	1.386	CAD strengthen	11.5%
USD per EUR	1.207	1.100	EUR strengthen	9.7%
CNY per USD	6.460	7.084	CNY strengthen	8.8%

Source: Bloomberg daily rates

